

Republic of South Africa

Companies Act, No. 71 of 2008, ~~as amended~~

MEMORANDUM OF INCORPORATION FOR A LISTED PUBLIC COMPANY

Name of Company: **SANLAM LIMITED**

Registration No.: 1959/001562/06

This MOI was adopted by Special Resolution passed on 04 June 2025 in substitution for the existing memorandum of incorporation of the Company.

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1. DEFINITIONS AND INTERPRETATION

In this MOI, -

1.1. words and expressions that are defined in the Companies Act, the Financial Markets Act, the Financial Sector Regulation Act and the Insurance Act respectively but not defined in this MOI will bear the same meanings in this MOI as are ascribed thereto in each of the Companies Act, the Financial Markets Act, the Financial Sector Regulation Act and the Insurance Act respectively, read where necessary with definitions in the relevant applicable listings requirements of the JSE (and any other Licensed Exchange on which the Company's Securities may be quoted). For ease of reading, such terms have been capitalised in this MOI;

1.2. unless the context otherwise requires –

1.2.1. "Applicable Laws" means all applicable and binding constitutions; statutes; regulations; by-laws; codes; ordinances; decrees; rules; judicial, arbitral, administrative, ministerial, departmental or regulatory judgements, orders, decisions, rulings, or awards; guidelines; directives; compliance notices; abatement notices; agreements with, requirements of, or instructions by any Governmental, statutory, stock exchange or regulatory body; and the common law, and "Applicable Law" shall have a similar meaning;

1.2.2. "Business Day" means any day other than a Saturday, Sunday, or public holiday in the Republic of South Africa;

~~4.2.1.1.2.3.~~ **"Charter Document"** means any charter document approved by the Board relating to the powers, duties, functions and operation of any Board committee and/or statutory committee of the Company;

~~4.2.2.1.2.4.~~ **"Companies Act"** means the South African Companies Act, No. 71 of 2008, ~~as amended or any legislation which replaces it;~~

~~4.2.3.1.2.5.~~ **"Company"** means Sanlam Limited, a public company registered in accordance with the Companies Act (registration number 1959/001562/06) or by whatever other name it may be known from time to time;

~~4.2.4.1.2.6.~~ **"Deliver"** means deliver in the manner in which the Company is entitled to give notice or deliver documents in accordance with clause 39 (*Notices*) and the Companies Act;

~~4.2.5.1.2.7.~~ **"Effective Date"** means the date on which the Companies Act initially came into operation, namely 1 May 2011;

1.2.8. "Electronic Address" means in regard to Electronic Communication, any email address furnished to the Company by the Holder;

1.2.9. "Financial Markets Act" means the South African Financial Markets Act, No. 19 of 2012;

1.2.10. "Financial Sector Regulation Act" means the South African Financial Sector Regulation Act No. 9 of 2017;

~~4.2.6.1.2.11.~~ **"Holders"** means:

~~4.2.6.1.1.2.11.1.~~ the registered holders of Shares issued by the Company from time to time and who are entered as such in the Securities Register of the Company;

~~4.2.6.2.1.2.11.2.~~ Persons who are deemed to hold Shares in terms of clause 15; and

~~4.2.6.3.1.2.11.3.~~ if applicable, the holders of any Securities (other than Shares), issued by the Company from time to time, but only to the extent that such Securities confer Voting Rights on the holders thereof in respect of any matter to be considered by the holders of Shares contemplated in clause ~~1.2.11.11.2.11.11.2.11.11;~~

1.2.12. **"Ineligible or Disqualified"** means ineligible or disqualified as contemplated in the Companies Act, which shall apply not only to Directors but also to members of Board committees and statutory committees and Prescribed Officers and the Company secretary of the Company;

1.2.13. **"Insurance Act"** means the South African Insurance Act No. 18 of 2017 and includes the Prudential Standards;

~~4.2.7.1.2.14.~~ **"JSE"** means the Licensed Exchange under the Financial Markets Act as is operated by the JSE Limited, a South African public company (registration number 2005/022939/06) (or any other name by which it may be known in the future) or its successor body;

~~4.2.8.1.2.15.~~ **"Listings Requirements"** means the listings requirements issued by the JSE Limited in respect of securities listed on the JSE, as amended from time to time;

~~4.2.9.1.2.16.~~ **"MOI"** means this Memorandum of Incorporation;

1.2.17. **"Nominee Companies"** means as the context may require:

1.2.17.1. Sanlam Share Account Nominee (Proprietary) Limited (registration no. 1998/020664/07), a South African Private Company; and

1.2.17.2. Sanlam Fundshares Nominee (Proprietary) Limited (registration no. 1998/020644/07), a South African Private Company,

or any of them respectively;

~~4.2.10.~~ **"Participant"** means ~~a depository institution accepted by a Central Securities Depository as a participant in the Securities Services Act;~~

~~4.2.11.1.2.18.~~ **"Present"** means, in relation to any Holder entitled to exercise any Voting Rights at Shareholders Meetings, that such Holder is:

~~4.2.11.1.1.2.18.1.~~ present in person; or

1.2.18.2. able to participate in the meeting by Electronic Communication;
or

~~4.2.11.2.1.2.18.3.~~ represented by:

~~4.2.11.2.1.1.2.18.3.1.~~ proxy; or

~~1.2.11.2.2.1.2.18.3.2.~~ _____ a letter of representation (in respect of a Holder which is a juristic person); or

1.2.18.3.3. an agent appointed under a general or special power of attorney (in respect of any individual);

~~1.2.12.1.2.19.~~ **"Prudential Standards"** means the Governance and Operational prudential standards, as well as the Financial Soundness prudential standards, for Insurance Groups and Insurers contemplated in section 30(4)(b)(i) of the Insurance Act;

~~1.2.13.1.2.20.~~ **"Regulations"** means regulations published pursuant to the Companies Act from time to time;

~~1.2.14.~~ **"Securities Services Act"** means the Securities Services Act, No. 36 of 2004, as amended;

~~1.2.15.1.2.21.~~ **"SENS"** means the JSE's Securities -Exchange News Service, or its successor or replacement;

~~1.2.16.1.2.22.~~ **"Uncertificated Securities"** means securities as defined in the Securities Services Act-Financial Markets Act which are by virtue of the Companies Act transferable without a written instrument and are not evidenced by a certificate; and

~~1.2.17.1.2.23.~~ **"Writing"** includes Electronic Communication but as regards any Holder entitled to vote, only to the extent that such Holder has notified the Company of an Electronic Address;

~~1.3.~~ all references to "section/s" in this MOI refer to the sections of the Companies Act unless the context indicates otherwise, and shall include any amendment, alteration or modification of any such section and/or any new section of the Companies Act which substitutes an existing section in whole or in part;

~~1.4.1.3.~~ _____ all references to any statutory provision is to such statutory provision as at date of adoption of this MOI and as amended and/or re-enacted and/or consolidated and/or replaced from time to time, and includes all statutory instruments or orders made pursuant to any such statutory provision (as amended and/or re-enacted and/or consolidated and/or replaced);-

~~1.5.1.4.~~ _____ the headings are for reference purposes only and shall not affect the interpretation of this MOI;

~~1.6.1.5.~~ _____ words in the singular number shall include the plural, and words in the plural number shall include the singular, words importing the masculine gender shall include the female gender, and words importing persons shall include created entities (corporate or not);

~~1.7.1.6.~~ _____ if any term is defined within the context of any particular clause in this MOI, the term so defined, unless it is clear from the clause in question that the term so defined has limited application to the relevant clause, shall bear the meaning ascribed to it for all purposes in terms of this MOI, notwithstanding that that term has not been defined in this interpretation provision clause 1 (Definitions and Interpretation);- and

~~4.8.1.7.~~ save during the period contemplated in item 4(4) of Schedule 5 of the Companies Act when this MOI shall prevail, if the provisions of this MOI are in any way inconsistent with the unalterable provisions of the Companies Act, the provisions of the Companies Act shall prevail, and this MOI shall be read in all respects subject to the Companies Act and any other Applicable Laws; ~~and~~

~~1.9. the rule of construction that a contract shall be interpreted against the party responsible for the drafting or preparation of the contract, shall not apply to this MOI.~~

2. CALCULATION OF BUSINESS DAYS

When a particular number of Business Days is provided for between the happening of one event and another, the number of days must be calculated by —

- 2.1. excluding the day on which the first such event occurs;
- 2.2. including the day on or by which the second event is to occur; and
- 2.3. excluding any public holiday, Saturday or Sunday that falls on or between the days contemplated in clauses 2.1 and 2.2 respectively.

3. PUBLIC COMPANY

The Company is a pPublic cCompany as ~~it is not a Private Company nor a State-Owned Company nor a Personal Liability Company~~ defined in section 1 of the Companies Act and contemplated in section 8(2)(d) of the Companies Act.¹

4. OBJECTS

The Company will ~~To~~ carry on the business of an investment holding company and all such ancillary and/or incidental activities as may be determined by the Board from time to time.² The Company is licensed as the controlling company (as defined in section 1 of the Insurance Act) of the Sanlam Limited Insurance Group, designated by the Prudential Authority in terms of section 10 of the Insurance Act.

5. POWERS AND CAPACITY OF THE COMPANY

- 5.1. The Company has all of the powers and capacity of an Individual except to the extent that a Juristic Pperson is incapable of exercising any such power or having any such capacity. Without limiting the generality of the foregoing, but subject to any prohibition contained in this MOI, the Company may do anything which the Companies Act or Applicable Laws empowers ~~a the~~ Company to do.
- 5.2. Save to the extent otherwise permitted by the Companies Act, and/or ~~the Listings Requirements~~ Applicable Laws, the Holders may not ratify any action by the Company or the Board that is inconsistent with any limit, restriction or qualification applicable to such action.
- 5.3. The Company may sue or be sued in any court of law by its corporate name. All powers of attorney, bonds, deeds, contracts, and other documents which may have to be executed on behalf of the Company shall be signed by any person or persons authorised to do so by way of a resolution of the Board.

¹ Section 8(2)(d)

² Para 3 Memorandum and Articles June 2009 ("M & A").

6. AMENDMENTS TO THE MOI

- 6.1. Save for correcting errors substantiated as such from objective evidence or which are self-evident errors³ (including, but without limitation *ejusdem generis* (of the same kind), spelling, punctuation, reference, grammar or similar defects and references to sections in the Companies Act, the Financial Markets Act, the Financial Sector Regulation Act, the Insurance Act, the Regulations and/or the Listings Requirements) in the MOI, which the Board is empowered to do, all other amendments of the MOI shall be effected in accordance with section 16(1) of the Companies Act; and the adoption of a Special Resolution passed by the Holders. The Board shall publish a copy of any such correction effected by the Board on the Company's website.⁴
- 6.2. For the avoidance of doubt, an amendment to the MOI shall be deemed to include, but not be limited to, the actions listed in schedule 10.5(d) of the Listings Requirements.

7. THE MAKING OF RULES

The Board shall not make Rules.⁵

8. AUTHORISED SHARES, OTHER SECURITIES, THEIR AND ALLOTMENT AND ISSUE

- 8.1. The Company is authorised to issue 4,000,000,000 (four billion) ordinary Shares with a par value of R0.01 (one cent) each, which shall have Voting Rights in respect of every matter that may be decided by voting, shall rank *pari passu* (at an equal pace; side by side) (as contemplated in paragraph 3.29 of the Listings Requirements) in all respects and which shall be entitled to receive the net assets of the Company upon its liquidation.⁶
- 8.2. In addition to clauses 8.1 and 9, and subject to compliance with the Applicable Laws, including the applicable provisions of each of the Companies Act, the Insurance Act, the Financial Sector Regulation Act and the JSE Listings Requirements, the Company is authorised to create and issue any number of other Securities (with or without Voting Rights) as the Board may determine.
- 8.3. The Board shall not have the power to amend the authorisation (including increasing or decreasing the number) and classification of Shares (including determining rights, limitations, preferences, and other terms) as contemplated in section 36(2)(b) or 36(3) of the Companies Act.⁷
- 8-3-8.4. The Company requires the approval of the Prudential Authority to authorise any additional shares, convert shares from one type to another type of shares, or to reduce its share capital, as contemplated in section 38(1)(a) and 38(1)(c) of the Insurance Act.
- 8-4-8.5. To the extent that the Company immediately before the Effective Date had authorised but unissued par value Shares in its capital of a class of which there were issued Shares, the unissued Shares of that class may be issued by the Board at par or at a premium or at a discount.⁸

³ Section 17(1) of the Companies Act.

⁴ JSE LR 10.5(d), Schedule 10.

⁵ Section 15(3) of the Companies Act, (altered), JSE LR 10.4, Schedule 10.

⁶ JSE LR 10.5(a), Schedule 10.

⁷ JSE LR 10.9 (c), Schedule 10.

⁸ Regulation 31 of the Regulations.

8.5-8.6. No rights, privileges or conditions for the time being attached to any class of Shares of the Company nor any interests of that class of Shares may (unless otherwise provided by the terms of issue of the Shares of that class) whether or not the Company is being wound up, be varied in any manner adverse to the Holders of that class of Shares, nor may any variations be made to the rights, privileges or conditions of any class of Shares, such that the interest of another class of Shares is adversely affected, unless a Special Resolution has been passed by the Holders of that adversely affected class of Shares with the support of more than 75% (seventy five per cent) of the Voting Rights exercised on the Special Resolution at a separate meeting of the Holders of that class of Shares. The provisions of this MOI relating to Shareholders Meetings shall *mutatis mutandis* apply to any such separate meeting, except that –

8.5-1-8.6.1. the necessary quorum shall be a Holder or Holders of the class Present and holding at least 51% (fifty one percent) of the capital paid or credited as paid on the issued Securities of that class;

8.5-2-8.6.2. if at any adjourned meeting of such Holders, the required quorum contemplated in clause 8.6.1 is not Present, those Persons entitled to vote who are Present shall be a quorum.

8.7. Notwithstanding any implication in this MOI to the contrary, the Board may not authorise any financial assistance by the Company for purposes of or in connection with the subscription for or purchase of its Securities or those of a Related or Inter-related company without complying with section 44(3) [of the Companies Act](#).

8.6-8.8. [No Shares may be authorised in respect of which the preferences, rights, limitations, or any other terms of any class of Shares may be varied in response to any objectively ascertainable external fact or facts as provided for in sections 37\(6\) and 37\(7\) of the Companies Act.](#)⁹

9. **AUTHORITY TO ISSUE SHARES AND OTHER SECURITIES**

9.1. The Board shall not have the power to issue authorised Shares¹⁰ (other than as contemplated in clause 9.4) without the prior approval contemplated in clause 9.2 and the approval of the JSE (to the extent legally necessary).¹¹

9.2. As regards the issue of Shares –

9.2.1. the Board shall not have the power to allot or issue Shares as contemplated in sections 41(1) and (3) [of the Companies Act](#) or as contemplated in section 5.50 of the Listings Requirements without the prior approval of a Special Resolution;

9.2.2. the Board shall not have the power to allot or issue Shares and/or to grant options to subscribe for unissued Shares, other than those contemplated in clause 9.2.1, without the prior approval of an Ordinary Resolution.¹²

9.3. Any approval contemplated in clause 9.2 may be in the form of a general authority to the Board, whether conditional or unconditional, to allot or issue any Shares contemplated in clause 9.2 in their discretion, or in the form of a specific authority in respect of any particular allotment or issue of such Shares. Such authority shall endure

⁹ [JSE LR 10.5\(g\), Schedule 10](#)

¹⁰ [Section 38\(1\) of the Companies Act, JSE LR 10.2\(a\), Schedule 10, article 3.2 M & A](#)

¹¹ [JSE LR 10.1, Schedule 10](#)

¹² [JSE LR 10.1 and 10.9\(a\), Schedule 10](#)

for the period provided in the Ordinary Resolution or Special Resolution in question but may be revoked by Ordinary Resolution or Special Resolution, as the case may be, at any time.

9.4. The Board may issue capitalisation Shares in accordance with section 47 of the Companies Act, but may not offer a cash payment in lieu of awarding a capitalisation Share without the prior approval of a Special Resolution.¹³

9.5. No Shares of a class which is listed on the JSE may be issued other than as fully paid and which are freely transferable.¹⁴

9.6. Subject to clause 8.2, any issuance of Securities (as such term is defined in the Insurance Act) by the Company other than Shares must be first approved by the Prudential Authority in accordance with section 38(1)(b) of the Insurance Act.

10. **DEBT INSTRUMENTS AND OTHER DEBT SECURITIES**

Subject to clauses 8.2 and 9.6, the Board may authorise the Company to issue any number of secured or unsecured debt instruments or other debt securities all in accordance with section 43 of the Companies Act, provided that nNo special privileges may be granted to secured and unsecured debt instruments as contemplated in section 43(3)(a) of the Companies Act.¹⁵

11. **PRE-EMPTION ON ISSUE OF EQUITY SECURITIES**

11.1. For purposes of this clause 11, the term “*Equity Security*” shall mean an ordinary Share of the Company and other Securities, which other Securities confer general Voting Rights on the Holders thereof.

11.2. Subject to clause 11.3, Equity Securities of a particular class in the Company which are authorised but unissued and which are intended to be issued for cash, shall be offered to the existing Holders of that class of Securities by way of a rights offer *pro rata* to their holding in that class of Securities immediately before the offer was made, with a reasonable time (as determined by the Board) allowed to subscribe for such Securities. If any fraction of a Security will have to be issued, that fraction may be sold for the benefit of the Holder of the security in question in such manner as the Board may determine. After the expiration of the time within which an offer may be accepted, or on the receipt of an intimation from the Person to whom the offer is made that he declines to accept the Securities offered, the Board may issue such Securities in such manner as it thinks most beneficial to the Company.

11.3. The provisions of clause 11.2 shall not apply to:

11.3.1. Shares which are to be issued to or in terms of a share incentive scheme approved by a Special Resolution;

11.3.2. any issue of Shares approved in accordance with clause 9.1;

11.3.3. Equity Securities which are to be specifically issued in terms of any option or Conversion rights or in terms of a share incentive scheme approved by a Special Resolution.

¹³ Article 27 M & A, JSE LR 10.6 and 10.7, Schedule 10

¹⁴ JSE LR 10.2(a), Schedule 10

¹⁵ JSE LR 10.10, Schedule 10.

- 11.4. Notwithstanding anything to the contrary contained in this MOI, the Company may exclude from any rights offer any Holder or category of Holders:
- 11.4.1. in accordance with section 99(7) [of the Companies Act](#) and with the approval of the JSE (to the extent necessary); or
 - 11.4.2. if the Company is precluded by any [Applicable Law](#) or regulatory requirement (including but not limited to anti-money laundering legislation) from extending such rights offer to such Holder or category of Holders.

12. ~~CERTIFICATED SECURITIES EVIDENCING ISSUED SECURITIES~~, UNCERTIFICATED SECURITIES AND SECURITIES REGISTER

- 12.1. The Securities issued by the Company may either be certificated (that is evidenced by a certificate)¹⁶ or uncertificated, in which [latter](#) case the Company must not issue certificates evidencing or purporting to evidence title to those Securities.¹⁷
- 12.2. Any Securities issued by the Company after the date of adoption of this MOI shall be Uncertificated, save for Shares to be issued to existing Holders of certificated Shares. Should a Holder become entitled, in accordance with section 54 [of the Companies Act](#), to a certificate in respect of any Uncertificated Securities held by it, an original certificate shall be issued to the Holder. For every subsequent certificate issued in respect of the same Securities to the same Holder, the Board shall be entitled, as it may deem fit, to require a charge in settlement of the reasonable costs included in such issue.
- 12.3. The Company shall convert its share register into a Securities Register with effect from the Effective Date,¹⁸ which shall reflect all such information in relation to certificated or Uncertificated Securities, as the case may be, as may be required in terms of sections 49 and 50 [of the Companies Act](#).
- 12.4. The Company shall, in relation to the issue, re-acquisition, surrender or transfer of any of its uncertificated Securities, enter or cause to be entered the information prescribed in terms of the Companies Act into the Company's Securities Register.
- 12.5. Securities certificates shall be issued in such manner and form as the Board shall from time to time prescribe, save that they must -
- 12.5.1. state on the face –¹⁹
 - 12.5.1.1. the name of the Company;
 - 12.5.1.2. the name of the Person to whom the Securities were issued;
 - 12.5.1.3. the number and class of Securities and the designation of the series, if any, evidenced by that certificate; and
 - 12.5.1.4. any restriction on the transfer of the Securities (which are not listed on the JSE [or other Licensed Exchange](#)) evidenced by that certificate;

¹⁶ Section 49(2)(a) [of the Companies Act](#).

¹⁷ Section 49(2)(b) [of the Companies Act](#).

¹⁸ Section 50(1) [of the Companies Act](#).

¹⁹ Section 50(1)(a) [of the Companies Act](#).

- 12.5.2. be signed by two Persons authorised by the Board by autographic, mechanical, or electronic means.²⁰
- 12.6. Each class of Securities must be distinguished by an appropriate numbering system.²¹
- 12.7. A certificate for Securities registered in the names of 2 (two) or more Persons shall be Delivered to the Person first named in the Securities Register and Delivery of a certificate for Securities to that Person shall be a sufficient Delivery to all joint Holders.
- 12.8. If a certificate for Securities or share warrant to bearer is defaced, lost or destroyed, it may be renewed, on such terms, as to evidence and indemnity and payment of such fee as the Board thinks fit, and (in case of defacement) on delivery of the old certificate or share warrant to bearer to the Company.
- 12.9. A Person –
- 12.9.1. acquires the rights associated with any particular Securities of the Company when that Person's name is entered in the Securities Register as a Person to whom those Securities have been issued or transferred; and
- 12.9.2. ceases to have the rights associated with any particular Securities of the Company when the transfer to another Person, re-acquisition by the Company, or surrender to the Company of those Securities has been entered in the Securities Register.
- 12.10. After receiving a notice from a Central Securities Depository or Participant that a Holder who wishes to withdraw all or part of the Uncertificated Securities held by that Person in an Uncertificated Securities Register, and obtain a certificate in respect of those withdrawn Securities, the Company must –
- 12.10.1. immediately enter the relevant Person's name and details of that Person's holding of Securities in the Securities Register and indicate on the Securities Register that the Securities so withdrawn are no longer held in uncertificated form;
- 12.10.2. within 10 (ten) Business Days, or 20 (twenty) Business Days in the case of a Holder who is not resident within South Africa -
- 12.10.2.1. prepare and Deliver to the relevant Person a certificate in respect of the Securities; and
- 12.10.2.2. notify the Central Securities Depository that the Securities are no longer held in uncertificated form,
- and may charge the Holder a reasonable fee to cover the actual costs of issuing a certificate.
- 12.11. If the Company issues certificated Securities which are not listed on the JSE, but which are of the same class as Securities which are so listed, the certificates for those Securities must be stamped "*unlisted securities*" and may only be released by the Company with the written permission of the JSE.

²⁰ Section 50(1)(b) of the Companies Act.

²¹ Section 51(4) of the Companies Act.

13. REGISTER OF DISCLOSURES AND NOTIFICATION

The Company must –

- 13.1. establish and maintain a register of the disclosures of all Beneficial Interests made in terms of section 56(7) [of the Companies Act](#), which register shall comply with the requirements of the Companies Act [and other Applicable Law](#)²²;
- 13.2. publish in its annual Financial Statements a list of the Persons who hold Beneficial Interests equal to or in excess of 5% (five per cent) of the total number of Securities (as contemplated in section 56(7) [of the Companies Act](#)) of that class issued by the Company, together with the extent of those Beneficial Interests;²³
- 13.3. file a copy of a notification with the Panel of the acquisition or disposal of any Beneficial Interest in respect of the issued Securities of a class which results in the holding of the Person making such acquisition or disposal falling within a higher or lower multiple of 5% (five per cent) of the issued Securities of that class than the multiple held by such person immediately prior to such acquisition or disposal;²⁴ [and](#)
- 13.4. report the information to the Holders of the relevant class of Securities in respect of which the Company has received a notification of the type referred to in clause 13.3 by means of publishing same on SENS within 48 (forty eight) hours of receiving such notification, unless it relates to the disposal of any Beneficial Interest of less than 1% (one per cent) of the class.²⁵

14. SECURITIES HELD BY ONE PERSON FOR THE BENEFICIAL INTEREST OF ANOTHER

[Subject to Applicable Laws](#), if any Securities are registered in the name of a Person who is not the holder of the Beneficial Interest in such Securities, that registered Holder of any such Security must disclose to the Company –

- 14.1. the identity of the person on whose behalf that Security is held;²⁶
- 14.2. the identity of each Person with a Beneficial Interest in the Securities so held, the number and class of Securities held for each such Person with a Beneficial Interest, and the extent of each such Beneficial Interest,²⁷

in accordance with the time periods as stipulated in section 56(4) [of the Companies Act](#).

15. SHARES HELD BY NOMINEE COMPANIES

As regards to Shares held by the Nominee Companies from time to time:

- 15.1. each Person registered in the register of nominee shareholders of a Nominee Company shall be deemed to be the Holder of the Shares held by such Nominee Company for the Beneficial Interest of such Person (and not merely the holder of the Beneficial Interest in respect of such Shares); and
- 15.2. each Person contemplated in clause 15.1 shall have the rights, privileges and obligations of a Holder as set out in this MOI.

²² Section 56(7)(a) [of the Companies Act](#).

²³ Section 56(7)(b) [of the Companies Act](#).

²⁴ Section 122(1) [of the Companies Act](#).

²⁵ Section 122(3)(b) [of the Companies Act](#), JSE LR 3.83(b).

²⁶ Section 56(3)(a) [of the Companies Act](#), [JSE LR 10.12, Schedule 10](#).

²⁷ Section 56(3)(b) [of the Companies Act](#).

16. PROHIBITION AGAINST THE COMPANY TAKING A LIEN

The Company shall not be entitled to take any lien over any Securities issued by it.²⁸

17. LISTINGS ON OTHER STOCK EXCHANGES

17.1. The Company may seek listings on such other stock [or licenced](#) exchanges (in addition to the JSE) as the Board may consider appropriate from time to time, it being recorded that as at the Effective Date, the Shares of the Company are also listed on the Namibian Stock Exchange.

17.2. For so long as the Securities of the Company are listed on any stock [or licenced](#) exchange in addition to the JSE, if the listing on the JSE is the primary listing²⁹ and if the Company is obliged to obtain the approval of the JSE in regard to any matter, it shall, to the extent legally necessary, be obliged also to obtain the consent at the same time of any other stock [or licenced](#) exchanges on which it is listed and failing receipt of such consent, the Company shall not be permitted to undertake the act for which the consent was required.

18. COMMISSION

18.1. The Company may, subject to clause 18.2, pay commission not exceeding 10% (ten per cent) of the subscription price at which Securities of the Company are to be issued to any Person, in consideration of him subscribing or agreeing to subscribe, whether absolutely or conditionally, for any Securities or of him procuring or agreeing to procure subscriptions, whether absolute or conditional, for any Securities.³⁰

18.2. No commission contemplated in clause 18.1 shall be paid in consideration for a subscription or agreement to subscribe for Shares without the prior approval of an Ordinary Resolution.

19. TRANSFER OF SECURITIES

19.1. [Subject to Applicable Laws](#), ~~T~~there is no restriction on the transfer of Securities.

19.2. The transfer of any Securities which are certificated shall be implemented using the then common form of transfer. Every instrument of transfer shall be left at the transfer office of the Company at which it is presented for registration, accompanied by the certificate of the Securities to be transferred, and or such other evidence as the Company may require to prove the title of the transferor or his rights to transfer the Securities.³¹

19.3. All authorities to sign transfer [instruments or transfer](#) deeds granted by Holders for the purpose of transferring Securities that may be lodged, produced or exhibited with or to the Company at any of its transfer offices shall as between the Company and the grantor of such authorities, be taken and deemed to continue and remain in full force and effect, and the Company may allow the same to be acted upon until such time as express notice in writing of the revocation of the same shall have been given and lodged at the Company's transfer offices at which the authority was lodged, produced or exhibited. Even after the giving and lodging of such notices the Company shall be entitled to give effect to any instruments signed under the authority to sign, and

²⁸ JSE LR 10.12, Schedule 10.

²⁹ JSE LR section 18.1.

³⁰ JSE LR 10.14, Schedule 10.

³¹ [Article 7.4 M & A](#)

certified by any officer of the Company, as being in order before the giving and lodging of such notice.³²

- 19.4. The Company must enter in its Securities Register regarding every transfer of any Securities the information contemplated in section 51 [of the Companies Act](#), provided that such entry may be made only if the transfer is evidenced by a proper instrument of transfer that has been delivered to the Company³³ or was effected by operation of law.³⁴
- 19.5. The Securities Register may, upon receipt of the JSE's approval and after notice has been given by advertisement in the South African Government Gazette and a newspaper circulating in the district in which the office of the Company is situated, and, in the case of any branch register, be closed during such time as the Board thinks fit, not exceeding in aggregate 60 (sixty) days in each year.

20. TRANSMISSION OF SECURITIES BY OPERATION OF LAW

Subject to the [Applicable L](#)aws relating to Securities transfer upon or in respect of the estates of deceased Persons and the administration of the estates of insolvent and deceased Persons and Persons under disability -

- 20.1. the parent or guardian or curator of any Holder who is a minor;
- 20.2. the trustee of an insolvent Holder;
- 20.3. the liquidator of a body corporate Holder;
- 20.4. the tutor or curator of a Holder under disability;
- 20.5. the executor or administrator of the estate of a deceased Holder; or

any other Person becoming entitled to any Securities held by a Holder by any lawful means other than transfer in terms of this MOI, shall, upon production of such evidence as may be required by the Board, have the right either -

- 20.5.1. to exercise the same rights and to receive the same Distributions and other advantages to which he would be entitled if he were the Holder of the Securities registered in the name of the Holder concerned; or
- 20.5.2. himself to be registered as the Holder in respect of those Securities and to make such transfer of those Securities as the Holder concerned could have made, but the Board shall have the same right to decline or suspend registration as it would have had in the case of a transfer of the Securities by the Holder.³⁵

21. ACCOUNTING RECORDS AND FINANCIAL STATEMENTS³⁶

- 21.1. The Company shall keep accurate and complete Accounting Records in one of the official languages of the Republic of South Africa to enable the Company to satisfy its obligations in terms of the Companies Act or any other ~~applicable~~ [Applicable law](#) ~~Law and regulatory requirements~~.

³² [JSE LR 10.2\(b\), Schedule 10 Article 7.4 M & A](#)

³³ Section 51(6)(a) [of the Companies Act](#).

³⁴ Section 51(6)(b) [of the Companies Act](#).

³⁵ [JSE LR 10.13, Schedule 10](#).

³⁶ [Article 23.1.1 M & A](#)

- 21.2. The Company shall prepare its Financial Statements in accordance with the International Financial Reporting Standards and shall have its annual Financial Statements audited. In addition, the annual Financial Statements shall reflect the -
- 21.2.1. Beneficial Interests, ~~remuneration and benefits~~ of the Directors and Beneficial Interests of material Shareholders (as contemplated in accordance with in the Companies Act and Listings Requirements);
 - 21.2.2. number and status of any Securities issued by the Company which are not listed on the JSE.
- 21.3. The Board shall from time to time determine at what times and places and under what conditions, subject to the requirements of sections 26(4) and 26(5) of the Companies Act, the Regulations, the Holders and holders of Beneficial Interests are entitled to inspect and take copies of –
- 21.3.1. the MOI;³⁷
 - 21.3.2. amendments to the MOI;³⁸
 - 21.3.3. records in respect of Directors;³⁹
 - 21.3.4. reports to Annual General Meetings;⁴⁰
 - 21.3.5. annual Financial Statements;⁴¹
 - 21.3.6. notices and minutes of Shareholders Meetings;⁴²
 - 21.3.7. communications generally to Holders;⁴³
 - 21.3.8. the Securities Register; and
 - ~~21.3.8-21.3.9.~~ the register of the disclosure of Beneficial Interest required in terms of section 56(7)(a) of the Companies Act.⁴⁴
- 21.4. Apart from the Holders and holders of Beneficial Interests, no other Person shall be entitled to inspect any of the documents of the Company (other than the Securities Register and the register of Directors documents contemplated in section 26(2) of the Companies Act) unless expressly authorised by the Board or by Ordinary Resolution.⁴⁵
- 21.5. The Company shall notify the Holders and the holders of Beneficial Interests of the publication of any annual Financial Statements of the Company, setting out the steps required to obtain a copy of those Financial Statements.⁴⁶ If a Holder or holder of Beneficial Interests demands a copy of the annual Financial Statements, the Company shall make same available to such Holder / holder of Beneficial Interests free of charge.⁴⁷

³⁷ Section 26(1)(a) of the Companies Act.

³⁸ Section 26(1)(a) of the Companies Act.

³⁹ Section 26(1)(a) of the Companies Act.

⁴⁰ Section 26(1)(c) of the Companies Act.

⁴¹ Section 26(1)(c) of the Companies Act.

⁴² Section 26(1)(d) of the Companies Act.

⁴³ Section 26(1)(d) of the Companies Act.

⁴⁴ Section 26(1)(e) of the Companies Act.

⁴⁵ Section 26(6) of the Companies Act.

⁴⁶ Section 31(1)(a) of the Companies Act.

⁴⁷ Section 31(1)(b) of the Companies Act.

21.6. A copy of the annual Financial Statements of the Company will be made available to Holders at least 15 (fifteen) days prior to the date of the Annual General Meeting at which such Financial Statements will be considered.⁴⁸

22. AUDIT COMMITTEE

22.1. At each Annual General Meeting, the Company must elect an Audit committee comprising at least 3 (three) members,⁴⁹ unless –

22.1.1. the Company is a subsidiary of another company that has an Audit committee⁵⁰; and

22.1.2. the Audit committee of that other company will perform the functions required in terms of the Companies Act on behalf of the Company.⁵¹

22.2. Each member of the Audit committee must comply with the requirements set out in section 94(4) [of the Companies Act](#), ~~and~~ the requirements of the Board (as set out in the Charter Document of the Audit committee) [and Applicable Laws](#) and shall be nominated by the Board for election at the relevant Annual General Meeting.

22.3. In addition, the majority of the members of the Audit committee at any particular time must have academic qualifications, or experience, in economics, law, corporate governance, finance, actuarial, accounting, commerce, industry, public affairs or human resource management.

22.4. The duties of the Audit committee shall be those set out in section 94(7) [of the Companies Act](#), ~~and section 33(3) of the Insurance Act (and the relevant provisions of the Prudential Standards)~~, together with such additional duties as may be set out in its Charter Document.

22.5. The Company must pay all expenses reasonably incurred by its Audit committee, including, if the Audit committee considers it appropriate, the fees of any consultant or specialist engaged by the Audit committee to assist it in the performance of its functions.⁵²

22.6. No Person shall be elected as a member of the Audit committee, if he is Ineligible or Disqualified and any such election shall be a nullity. A Person who is Ineligible or Disqualified must not consent to be elected as a member of the Audit committee nor act as a member of the Audit committee. A Person placed under probation by a court must not serve as a member of the Audit committee unless the order of court so permits.

22.7. A member of the Audit committee shall cease to hold office as such immediately he becomes Ineligible or Disqualified in terms of the Companies Act.

23. APPOINTMENT OF AUDITOR

23.1. The Company shall appoint as Auditor an audit firm registered with the Independent Regulatory Board for Auditors (and accredited as such on the JSE's list of auditors) at its Annual General Meeting, provided that such Auditor shall comply with the provisions of section 90(2) [of the Companies Act](#).

⁴⁸ [JSE LR 10.19, Schedule 10.](#)

⁴⁹ Section 94(2) [of the Companies Act](#).

⁵⁰ Section 94(2)(a) [of the Companies Act](#).

⁵¹ Section 94(2)(b) [of the Companies Act](#).

⁵² Section 94(11) [of the Companies Act](#).

- 23.2. Nothing precludes the election by the Company at its Annual General Meeting of an Auditor other than one nominated by the Audit committee, but if such an Auditor is elected, the appointment is valid only if the Audit committee is satisfied that the proposed Auditor is independent of the Company.⁵³
- 23.3. If an Annual General Meeting does not appoint or reappoint an Auditor, the Board must fill the vacancy in the office in accordance with section 91 [of the Companies Act](#). A retiring Auditor may be automatically re-appointed at an Annual General Meeting without any resolution being passed, unless any of the circumstances contemplated in section 90(6) [of the Companies Act](#) are present.
- 23.4. Any Auditor appointed by the Company shall ensure that the designated Individual auditor responsible for performing the Audit must comply with the requirements of section 90(2) [of the Companies Act](#), provided that the provisions of section 92 [of the Companies Act](#) shall at apply at all times.
- 23.5. The Auditor's rights and functions shall be regulated in accordance with section 93 [of the Companies Act](#).
- 23.6. If a vacancy arises in the office of Auditor (including in the circumstances contemplated in section 91(5) [of the Companies Act](#)), the Board shall comply with the provisions of sections 91(2) and 91(3) [of the Companies Act](#).
- 23.7. The provisions of clauses 36.4 and 36.6 apply *mutatis mutandis* [\(the necessary changes having been made\)](#) to the Auditor.

24. **SHAREHOLDERS MEETINGS**⁵⁴

- 24.1. The Company shall convene an Annual General Meeting once in every calendar year, but no more than 15 (fifteen) months after the date of the previous Annual General Meeting, or within an extended time allowed by the Companies Tribunal on good cause shown⁵⁵, which must at a minimum provide for the following business to be transacted ₋₅₆
- 24.1.1. presentation of –
- 24.1.1.1. the Directors' report;
- 24.1.1.2. Audited Financial Statements for the immediately preceding financial year;
- [24.1.1.3.](#) an Audit committee report;
- [24.1.1.4.](#) [a social and ethics committee report.](#);
- ~~24.1.1.3.~~ [a remuneration report.](#)
- 24.1.2. election of Directors, to the extent required by the Companies Act or the MOI;
- 24.1.3. appointment of –
- 24.1.3.1. an Auditor for the ensuing year;

⁵³ Section 94(9) [of the Companies Act](#).

⁵⁴ [Article 9.1 M & A](#)

⁵⁵ Section 61(7) [of the Companies Act](#).

⁵⁶ Section 61(8) [of the Companies Act](#).

- [24.1.3.2.](#) . an Audit committee; [and](#)
[24.1.3.2-24.1.3.3. a social and ethics committee.](#)
- 24.1.4. any matters (other than proposed resolutions) raised by Holders for discussion, with or without advance notice to the Company. Should a Holder wish to raise a matter which requires the passing of a resolution, such resolution shall be subject to the provisions of clause 24.5; and
- 24.1.5. the declaration or sanction of any dividend, in addition to dividends declared by the Board from time to time.
- 24.2. The Company may not permit resolution/s that could be voted on at a Shareholders Meeting to be dealt with by round robin resolutions of those Persons entitled to vote, [other than those matters contemplated in schedule 10.11\(h\) of the Listings Requirements.](#)⁵⁷
- 24.3. The Board or the Company secretary, if there are no Directors, may convene a Shareholders Meeting whenever it deems fit.
- 24.4. The Company must hold a Shareholders Meeting –
- 24.4.1. at any time that the Board is required by the Companies Act or the MOI to refer a matter to Holders entitled to vote for decision;⁵⁸
- 24.4.2. whenever required in terms of section 70(3) [of the Companies Act](#) to fill a vacancy on the Board, where such vacancy gives rise to the number of Directors falling below the minimum number of directors stipulated in clause 26.1⁵⁹; and
- 24.4.3. if one or more Written and signed demands for such a Shareholders Meeting is/are delivered to the Company, and -
- 24.4.3.1. each such demand describes the specific purpose for which the Shareholders Meeting is proposed; and
- 24.4.3.2. in aggregate, demands for substantially the same purpose are made and signed by the Holders of at least 10% (ten per cent) of the Voting Rights entitled to be exercised in relation to the matter proposed to be considered at the Shareholders Meeting, within 30 (thirty) days after the date upon which the first such demand is delivered to the Company.
- 24.5. Each resolution shall be expressed with sufficient clarity and specificity⁶⁰ and accompanied by sufficient information / explanatory material⁶¹ to enable a Person who is entitled to vote on the resolution to determine whether to participate in the Shareholders Meeting, if applicable, and to seek to influence the outcome of the vote on the resolution. Once a resolution has been approved, it may not be challenged or impugned on the ground that it did not comply with the foregoing.⁶²

⁵⁷ [JSE LR 10.11\(c\) and 10.11\(h\)\(i\), Schedule 10.](#)

⁵⁸ Section 61(2)(a) [of the Companies Act.](#)

⁵⁹ Section 61(2)(b) [of the Companies Act.](#)

⁶⁰ Section 65(4)(a) [of the Companies Act.](#)

⁶¹ Section 65(4)(b) [of the Companies Act.](#)

⁶² Section 65(6) [of the Companies Act.](#)

- 24.6. Every Shareholders Meeting shall be held where the Board determines from time to time.⁶³ A Shareholders Meeting may be held entirely by Electronic Communication, or the Company may provide for participation in a Shareholders Meeting by Electronic Communication so long as the Electronic Communication employed ordinarily enables all Persons participating in that Shareholders Meeting to communicate concurrently with each other without an intermediary, and to participate reasonably effectively in the Shareholders Meeting, as set out in section 63(2) [of the Companies Act](#).
- 24.7. The Holder of any Securities, which are in certificated form, and thus not subject to the rules of Strate as the Central Securities Depository, in which any Person has a Beneficial Interest must deliver to each such Person –⁶⁴
- 24.7.1. a notice of any Shareholders Meeting of the Company at which those Securities may be voted within 2 (two) Business Days after receiving such a notice from the Company; and
- 24.7.2. a proxy appointment to the extent of that Person's Beneficial Interest, if the Person so demands in compliance with section 56(11) [of the Companies Act](#).
- 24.8. A Shareholders Meeting shall be called by at least 15 (fifteen) Business Days' notice⁶⁵ Delivered by the Company to all Holders entitled to vote or otherwise entitled to receive notice and to the JSE.⁶⁶ An announcement shall also be made on SENS.
- 24.9. A Holder entitled to vote, who is Present at a Shareholders Meeting –
- 24.9.1. is regarded as having received or waived notice of the Shareholders Meeting if at least the required minimum notice was given;⁶⁷
- 24.9.2. has a right to –
- 24.9.2.1. allege a Material defect in the form of notice for a particular item on the agenda for the Shareholders Meeting; and
- 24.9.2.2. participate in the determination whether to waive the requirements for notice, if less than the required minimum notice was given, or to ratify a defective notice;⁶⁸ and
- 24.9.3. except to the extent set out in clause 24.9.2 is regarded to have waived any right based on an actual or alleged Material defect in the notice of the Shareholders Meeting.⁶⁹
- 24.10. The chairperson of the Shareholders Meeting shall be entitled, in his sole and absolute discretion, to determine the materiality of any alleged defect contemplated in clause 24.9.2.1. Should the chairperson deem the alleged defect to be immaterial, the item on the agenda for the Shareholders Meeting shall be discussed and voted on in the normal course.
- 24.11. A notice of a Shareholders Meeting must be in Writing and must include⁷⁰–

⁶³ Section 61(9) [of the Companies Act](#).

⁶⁴ Section 56(10) [of the Companies Act](#).

⁶⁵ ~~Article 9.3 M & A altered by~~ Section 62(1)(a) [of the Companies Act](#) and JSE LR 10.11(a), Schedule 10.

⁶⁶ JSE LR 10.11 (a), (b), (d), (ef), (fe), Schedule 10.

⁶⁷ Section 62(7)(a) [of the Companies Act](#).

⁶⁸ Section 62(7)(b) [of the Companies Act](#).

⁶⁹ Section 62(7)(c) [of the Companies Act](#).

⁷⁰Section 62(3) [of the Companies Act](#).

- 24.11.1. the date, time and place for the Shareholders Meeting, and the Record Date for the Shareholders Meeting;
- 24.11.2. the general purpose of the Shareholders Meeting, and any purpose contemplated in clause 24.1, if applicable;
- 24.11.3. in the case of the Annual General Meeting a summary of the annual financial statements of the Company, together with directions for obtaining a copy of the annual financial statements of the Company;⁷¹
- 24.11.4. a copy of any proposed resolution of which the Company has received notice, and which is to be considered at the Shareholders Meeting, and a notice of the percentage of Voting Rights that will be required for that resolution to be adopted;
- 24.11.5. a reasonably prominent statement that –
 - 24.11.5.1. a Holder entitled to attend and vote at the Shareholders Meeting shall be entitled to appoint a proxy to attend, participate in, speak, and vote at the Shareholders Meeting in the place of the Holder entitled to vote;
 - 24.11.5.2. a proxy need not be a Holder;⁷²
 - 24.11.5.3. the proxy may not delegate the authority granted to him as proxy;
 - 24.11.5.4. participants in a Shareholders Meeting are required to furnish satisfactory identification in terms of section 63(1) [of the Companies Act](#) in order to reasonably satisfy the Person presiding at the Shareholders Meeting;
 - 24.11.5.5. participation in the Shareholders Meeting by Electronic Communication is available, and provide any necessary information to enable Holders entitled to vote or their proxies to access the available medium or means of Electronic Communication and advise that access to the medium or means of Electronic Communication is at the expense of the Holder entitled to vote or proxy, except to the extent that the Company determines otherwise.
- 24.12. A Shareholders Meeting may proceed notwithstanding a Material defect in the giving of the notice, subject to clause 24.1.3, only if every Person who is entitled to exercise Voting Rights in respect of each item on the agenda of the Shareholders Meeting is Present at the Shareholders Meeting and votes to approve the ratification of the defective notice.⁷³
- 24.13. If a Material defect in the form or manner of giving notice of a Shareholders Meeting relates only to one or more particular matters on the agenda for the Shareholders Meeting –

⁷¹ JSE LR 10.19, Schedule 10.

⁷² [Article 11.4 M & A](#)

⁷³ Section 62(4) [of the Companies Act](#).

- 24.13.1. any such matter may be severed from the agenda, and the notice remains valid with respect to any remaining matters on the agenda;⁷⁴ and
- 24.13.2. the Shareholders Meeting may proceed to consider a severed matter, if the defective notice in respect of that matter has been ratified in terms of clause 24.12.⁷⁵
- 24.14. An immaterial defect in the form or manner of Delivering notice of a Shareholders Meeting, or an accidental or inadvertent failure in the Delivery of the notice to any particular Holder to whom it was addressed if the Company elects to do so, does not invalidate any action taken at the Shareholders Meeting.⁷⁶
- 24.15. A Person who holds a Beneficial Interest in any Securities may vote in a matter at a Shareholders Meeting if:⁷⁷
- 24.15.1. the Securities of the class contemplated includes Voting Rights:
- 24.15.1-24.15.2. the Beneficial Interest includes the right to vote on the matter and the Person's name is on the Company's register of disclosures as the holder of a Beneficial Interest; or
- 24.15.2-24.15.3. the Person holds a proxy form from the Holder in respect of such Securities; or
- 24.15.3-24.15.4. for the avoidance of doubt, the person is a deemed Holder of Shares as contemplated in clause 15.
- 24.16. Business may be transacted at any Shareholders Meeting only while a quorum is Present.⁷⁸
- 24.17. The quorum necessary for the commencement of a Shareholders Meeting shall be sufficient Persons Present at the Shareholders Meeting to exercise, in aggregate, at least 25% (twenty five per cent) of all of the Voting Rights that are entitled to be exercised in respect of at least one matter to be decided at the Shareholders Meeting⁷⁹ but the Shareholders Meeting may not begin unless, in addition, at least 3 (three) Holders entitled to vote are Present.⁸⁰
- 24.18. A matter to be decided at the Shareholders Meeting may not begin to be considered unless those who fulfilled the quorum requirements of clause 24.17, continue to be Present. If a resolution is proposed to meet the Listings Requirements, notwithstanding that the Holders of Securities not listed on the JSE shall be entitled to be counted in the quorum as a matter of law, they shall not be taken into account for the purposes of determining whether or not the quorum requirements of the JSE have been attained.⁸¹
- 24.19. If a quorum is not Present within 30 (thirty) minutes⁸² from the time appointed for the Shareholders Meeting to commence, or if the quorum requirements in clause 24.18 cannot be achieved for any one or more matters, the Shareholders Meeting shall be postponed, without motion, vote or further notice, subject to clause 24.22, for 1 (one)

⁷⁴ Section 62(5)(a) [of the Companies Act.](#)

⁷⁵ Section 62(5)(b) [of the Companies Act.](#)

⁷⁶ Section 62(6) [of the Companies Act](#)

⁷⁷ Section 56(9) [of the Companies Act.](#)

⁷⁸ Section 64(1) [and \(2\) of the Companies Act.](#), ~~64(2)~~

⁷⁹ Section 64(2) [of the Companies Act.](#)

⁸⁰ JSE LR 10.11 [\(g\) and 10.11](#) (h), Schedule 10.

⁸¹ JSE LR [10.11\(d\), 10.24](#), Schedule 10.

⁸² Section 64(6) [of the Companies Act.](#)

week to the same time on the same day⁸³ in the next week or, if that day be a public holiday, to the next succeeding day which is not a public holiday. If a quorum is not Present at such adjourned Shareholders Meeting within 30 (thirty) minutes from the time appointed for the Shareholders Meeting, the Person/s entitled to vote and Present shall be deemed to be the requisite quorum.⁸⁴

24.20. A Shareholders Meeting, or the consideration of any matter being debated at the Shareholders Meeting, may be adjourned from time to time without further notice on a motion supported by Persons entitled to exercise, in aggregate, a majority of the Voting Rights –

24.20.1. held by all of the Persons who are Present at the Shareholders Meeting at the time; and

24.20.2. that are entitled to be exercised on at least one matter remaining on the agenda of the Shareholders Meeting, or on the matter under debate, as the case may be.⁸⁵

Such adjournment may be either to a fixed time and place or until further notice (in which latter case a further notice shall be Delivered to Holders), as agreed at the Shareholders Meeting.

24.21. A Shareholders Meeting may not be adjourned beyond the earlier of⁸⁶–

24.21.1. the date that is 120 (one hundred and twenty) Business Days after the Record Date; or

24.21.2. the date that is 60 (sixty) Business Days after the date on which the adjournment occurred.

24.22. No further notice is required to be Delivered by the Company of a Shareholders Meeting that is postponed or adjourned as contemplated in clause 24.19, unless the location or time for the Shareholders Meeting is different from⁸⁷ –

24.22.1. the location or time of the postponed or adjourned Shareholders Meeting; or

24.22.2. a location or time announced at the time of adjournment, in the case of an adjourned Shareholders Meeting.

24.23. After a quorum has been established for a Shareholders Meeting, or for a matter to be considered at a Shareholders Meeting, the Shareholders Meeting may continue, or the matter may be considered, so long as at least 1 (one) Person with Voting Rights entitled to be exercised at the Shareholders Meeting, or on that matter, is Present at the Shareholders Meeting.⁸⁸

24.24. The chairperson, if any, of the Board shall preside as chairperson at every Shareholders Meeting. If there is no such chairperson, or if at any Shareholders Meeting he is not present within 15 (fifteen) minutes after the time appointed for holding the Shareholders Meeting or is unwilling to act as chairperson, the Persons entitled to vote who are Present shall select a Director present at the Shareholders

⁸³ Section 64(4) [of the Companies Act.](#)

⁸⁴ Section 64(8) [of the Companies Act.](#)

⁸⁵ Section 64(10) [of the Companies Act.](#)

⁸⁶ Section 64(12) [of the Companies Act.](#)

⁸⁷ Section 64(7) [of the Companies Act.](#)

⁸⁸ Section 64(9) [of the Companies Act.](#)

Meeting, or if no Director be present at the Shareholders Meeting, or if all the Directors present decline to take the chair, the Persons entitled to vote shall select one of their number which is Present to be chairperson of the Shareholders Meeting.

- 24.25. At any Shareholders Meeting a resolution put to the vote (excluding resolutions regarding administrative matters or the order of proceedings, which may proceed by way of a show of hands) shall be decided on a poll.
- 24.26. A poll shall be taken in such manner as the chairperson directs, which may include electronic voting, and the result of the poll shall be deemed to be the resolution of the Shareholders Meeting at which the poll was demanded. Scrutineers may be appointed by the chairperson to calculate and declare the result of the poll, and if appointed their decision, which shall be conveyed by the chairperson of the Shareholders Meeting, shall be deemed to be the resolution of the Shareholders Meeting at which the poll is demanded.
- 24.27. In the case of an equality of votes the chairperson of the Shareholders Meeting shall not be entitled to a second or casting vote.
- 24.28. Any person entitled to a Share in terms of clause 20 may vote at any Shareholders Meeting in respect thereof in the same manner as if he were the Holder of that Security: provided that (except where the Board has previously accepted his right to vote in respect of that Security) at least 24 (twenty four) hours before the time of holding the Shareholders Meeting at which he proposes to vote, he shall have satisfied the Board that he is entitled to exercise the right referred to in clause 20.⁸⁹
- 24.29. Every resolution of Shareholders is either an Ordinary Resolution or a Special Resolution. An Ordinary Resolution, save to the extent expressly provided in respect of a particular matter contemplated in this MOI, shall require to be adopted with the support of at least 50% (fifty per cent) of the Voting Rights exercised on the resolution. A Special Resolution shall require to be adopted with the support of at least 75% (seventy-five per cent) of the Voting Rights exercised on the resolution. For so long as the Company is listed on the JSE, if any of the Listings Requirements require an ordinary resolution to be passed with a 75% (seventy-five per cent) majority⁹⁰, the resolution shall instead be required to be passed by a Special Resolution.⁹¹
- 24.30. Every Person entitled to vote who is Present at the Shareholders Meeting shall have the number of votes determined in accordance with the Voting Rights associated with the Securities in question. Where the Holders of Securities, other than ordinary Shares and any special or deferred Shares created for the purposes of Black Economic Empowerment (as contemplated in the Broad-Based Black Economic Empowerment Act, No. 53 of 2003), are entitled to vote on any resolution in accordance with this MOI, the total voting rights of such Holders shall not exceed 24,99% (twenty four comma ninety nine percent) of the total Voting Rights of all Persons entitled to vote in respect of such resolution. If a resolution is proposed to meet the requirements of the JSE, the votes of Holders of Securities not listed on the JSE shall not be taken into account for the purposes of determining whether or not the requirements of the JSE have been attained.⁹²

⁸⁹ [Article 11.3 M & A](#)

⁹⁰ JSE LR 10.11 (a), Schedule 10.

⁹¹ Section 65 [of the Companies Act](#).

⁹² JSE LR 10.5(b), [10.5\(c\)](#), [10.11\(a\)](#) Schedule 10.

- 24.31. In the case of joint Holders the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint Holders; and for this purpose seniority shall be determined by the order in which the names stand in the Securities Register.⁹³
- 24.32. No form appointing a proxy shall be valid after the expiration of 1 (one) year from the date when it was signed unless the proxy itself provides for a longer or shorter duration, but it may be revoked at any time.⁹⁴ The appointment is revocable unless the proxy appointment expressly states otherwise, and may be revoked by cancelling it in writing, or making a later inconsistent appointment of a proxy⁹⁵, and delivering a copy of the revocation instrument to the proxy, and to the Company.⁹⁶ The appointment is suspended at any time and to the extent that the Holder entitled to vote chooses to act directly and in person in the exercise of any rights as a Holder entitled to vote.⁹⁷
- 24.33. The form appointing a proxy and the power of attorney, if any, under which it is signed shall be delivered to the Company or any Person which it has identified in the notice of meeting as being a Person to whom proxies may be delivered on behalf of the Company, at any time⁹⁸ prior to the time scheduled for the commencement of the Shareholders Meeting, provided that the Chairperson of the Shareholders Meeting shall be entitled, in his sole and absolute discretion, to accept or reject any proxies delivered to the Company (or the Person authorised to receive the proxies as aforesaid) at any time⁹⁹ prior to the time scheduled for the commencement of the Shareholders Meeting.
- 24.34. A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the death or mental disorder of the principal or revocation of the proxy or of the authority under which the proxy was executed, or the transfer of the Securities in respect of which the proxy is given, unless the Company is informed in writing of such death, insanity, revocation or transfer at its Registered Office before the commencement of the Shareholders Meeting or adjourned Shareholders Meeting at which the proxy is used.¹⁰⁰
- 24.35. Subject to the provisions of the Companies Act, a form appointing a proxy may be in any usual or common form, and may also be provided by means of Electronic Communication if approved by the Board. The Company shall supply a generally standard form of proxy upon request by a Holder entitled to vote.
- 24.36. If a proxy is received duly signed but with no indication as to how the Person named therein should vote on any issue, the proxy may vote or abstain from voting as he sees fit unless the proxy indicates otherwise.¹⁰¹
- 24.37. The Company must keep minutes of the meetings of the Shareholders, and include in such minutes every resolution adopted by the Shareholders.
- 24.38. Resolutions adopted by the Shareholders—

⁹³ [Article 11.2 M & A](#)

⁹⁴ Section 58(2)(b) [of the Companies Act](#)

⁹⁵ Section 58(4)(c)(i) [of the Companies Act](#).

⁹⁶ Section 58(4)(c)(ii) [of the Companies Act](#).

⁹⁷ Section 58(4)(a) [of the Companies Act](#)

⁹⁸ Section 58(1) [of the Companies Act](#).

⁹⁹ Section 58(1) [of the Companies Act](#).

¹⁰⁰ Section 58(7) [of the Companies Act](#).

¹⁰¹ Section 58(7) [of the Companies Act](#).

- 24.38.1. must be dated and sequentially numbered; and
- 24.38.2. are effective as of the date of the resolution,⁷ unless the resolution or any regulatory requirement states otherwise.

24.39. Any minutes of a meeting, or a resolution, signed by Chairperson of the Shareholders Meeting, or by the Chairperson of the next Shareholders Meeting, are/is evidence of the proceedings of that meeting, or adoption of that resolution, as the case may be.

24.40. Any extract from such minutes or extract from any resolution in writing, if signed by any Shareholder or by the Company secretary, or by any duly authorised person acting in the place of the Company secretary, shall be receivable as evidence of the matters stated in such minutes or resolution.

25. RECORD DATES

25.1. The Board shall determine each Record Date¹⁰² in accordance with the applicable rules of the Central Securities Depository and the Listings Requirements.¹⁰³

25.2. If, at any time, the Board fails to determine a Record Date, the Record Date for the relevant matter is¹⁰⁴ –

25.2.1. in the case of a Shareholders Meeting, the latest date by which the Company is required to Deliver to Holders entitled to vote, notice of that Shareholders Meeting;

25.2.2. in the case of dividends, the day immediately following the date of declaration or the date of confirmation of the dividend, whichever is the later;¹⁰⁵

25.2.3. the date of the action or event, in any other case.

25.3. The Company must publish a notice of a Record Date for any matter in accordance with the rules of the relevant Central Securities Depository, or alternatively by –

25.3.1. delivering a copy to each Holder; and

25.3.2. posting a conspicuous copy of the notice –

25.3.2.1. at its registered office;

25.3.2.2. on its web-site, if it has one; and

25.3.2.3. on SENS.

26. ELECTION OF DIRECTORS AND VACANCIES

26.1. The minimum number of Directors shall be 6 (six) and the maximum 20 (twenty).¹⁰⁶ Subject to any provisions of the Listings Requirements to the contrary, any failure by the Company at any time to have the minimum number of Directors does not limit or negate the authority of the Board, or invalidate anything done by the Board or the Company.¹⁰⁷

¹⁰² Section 59(1) [of the Companies Act](#).

¹⁰³ JSE LR 10.15, Schedule 10.

¹⁰⁴ Section 59(3) [of the Companies Act](#).

¹⁰⁵ [JSE LR 10.17\(b\), Schedule 10](#).

¹⁰⁶ [Article 13.1 M & A](#), Section 66(3) [of the Companies Act](#), JSE LR 10.16 (a), Schedule 10 requires a minimum of 4.

¹⁰⁷ Section 66(11) [of the Companies Act](#), [JSE LR 10.16\(a\), Schedule 10](#).

- 26.2. At the Annual General Meeting held in each year 1/3 (one third) of the non-executive Directors, or if their number is not a multiple of 3 (three), then the number nearest to, but not less than 1/3 (one third) shall retire from office, provided that in determining the number of Directors to retire no account shall be taken of any Director who has been appointed as an executive Director. ⁴⁹⁸The Directors so to retire at each Annual General Meeting shall be those who have been longest in office since their last election. As between Directors of equal seniority, the Directors to retire shall, in the absence of agreement, be selected from among them by lot: Notwithstanding anything herein contained, if, at the date of any Annual General Meeting any Director will have held office for a period of 3 (three) years since his last election or appointment he shall retire at such Annual General Meeting, either as one of the Directors to retire in pursuance of the foregoing or additionally thereto. A retiring Director shall act as a Director throughout the Annual General Meeting at which he retires. The length of time a Director has been in office shall be computed from the date of his last election. Retiring Directors shall be eligible for re-election.¹⁰⁹
- 26.3. No Person, including a Director retiring at the Annual General Meeting shall, unless recommended by the Board for election, be eligible for election to the office of Director at any Annual General Meeting unless:
- 26.3.1. not less than 7 (seven) days nor more than 14 (fourteen) days before the day appointed for the Annual General Meeting, a Holder or Holders holding in aggregate not less than 100 000 (one hundred thousand) Shares and who are entitled to be Present and vote at the Annual General Meeting for which such notice is given notify the Company secretary In Writing of their intention to propose such Person for election; and
- 26.3.2. the Person to be proposed notifies the Company secretary of his willingness to be elected.
- 26.4. If at any Annual General Meeting, the place of any retiring Director is not filled, he shall if willing continue in office until the dissolution of the Annual General Meeting in the next year, and so on from year to year until his place is filled, unless it is, on the recommendation of the Board, determined at such Annual General Meeting that such vacancy shall not be filled.
- 26.5. Each of the Directors, other than a Director contemplated in clause 26.8, shall be elected (which in the case of a vacancy arising shall take place at the next Annual General Meeting), in accordance with clause 26.7 as a Director.¹¹⁰
- 26.6. There are no general qualifications prescribed by the Company for a Person to serve as a Director in addition to the requirements of the Companies Act. The Board, with the assistance of the nominations committee, must make recommendations to the Holders regarding the eligibility of Persons nominated for election as Directors, taking into account their past performance and contribution, if applicable. A brief *curriculum vitae* of each Person standing for election or re-election as a Director at a Meeting or the Annual General Meeting, must accompany the notice of the Meeting or Annual General Meeting.
- 26.7. In any election of Directors, the election is to be conducted as follows –

⁴⁹⁸ Article 14.1 M & A

¹⁰⁹ JSE LR 10.16(g), Schedule 10.

¹¹⁰ JSE LR 10.16(c), Schedule 10.

- 26.7.1. a series of votes of those entitled to exercise votes regarding such election, each of which is on the candidacy of a single individual to fill a single vacancy; and
- 26.7.2. in each vote to fill a vacancy –
 - 26.7.2.1. each Voting Right entitled to be exercised may be exercised once; and
 - 26.7.2.2. the vacancy is filled only if a majority of the Voting Rights exercised support the candidate.
 - 26.7.2.3. No Person shall be elected as a Director if he is Ineligible or Disqualified¹¹¹ and any such election shall be a nullity. A Person who is Ineligible or Disqualified must not consent to be elected as a Director¹¹² nor act as a Director.¹¹³ A Person placed under probation by a court must not serve as a Director unless the order of court so permits.¹¹⁴

26.8. The election of a Director shall take effect¹¹⁵ as at the date upon which he has complied with the provisions of section 66(7) [of the Companies Act](#).¹¹⁶

26.9. Any vacancy occurring on the Board may be filled by the Board, but so that the total number of the Directors shall not at any time exceed the maximum number fixed,¹¹⁷ if any, but any Individual so appointed shall cease to hold office at the termination of the first Shareholders Meeting to be held after the appointment of such Individual as a Director unless he is elected at such Shareholders Meeting.¹¹⁸

26.10. The continuing Directors (or sole continuing Director) may act notwithstanding any vacancy in their body. Should the number of Directors be reduced below the number fixed by or pursuant to this MOI as the minimum, the continuing Directors or Director shall as soon as possible, but in any event not later than 3 (three) months from the date that the number falls below the minimum, fill the vacancy or call a Shareholders Meeting for the purpose of filling the vacancy.¹¹⁹

26.11. If there is no Director able and willing to act, then any Holder entitled to exercise Voting Rights in the election of a Director may convene a Shareholders Meeting for the purpose of appointing Directors.

26.12. The Company shall not have any Alternate Directors.

26.13. Life directorships and directorships for an indefinite period are not permissible.¹²⁰

27. CESSATION OF OFFICE AS DIRECTOR

27.1. A Director shall cease to hold office as such –

¹¹¹ Section 69(2)(a) [of the Companies Act](#).

¹¹² Section 69(2)(a) [of the Companies Act](#).

¹¹³ Section 69(2)(b) [of the Companies Act](#).

¹¹⁴ [JSE LR 10.16\(b\), Schedule 10.](#)

¹¹⁵ [Article 13.3 M & A](#)

¹¹⁶ Section 66(7)(b) [of the Companies Act](#).

¹¹⁷ [Article 13.2 M & A](#)

¹¹⁸ [JSE LR 10.16\(de\), Schedule 10.](#)

¹¹⁹ [JSE LR 10.16\(d\), Schedule 10.](#)

¹²⁰ [JSE LR 10.16\(k\), Schedule 10.](#)

- 27.1.1. immediately he becomes Ineligible or Disqualified or the Board resolves to remove him on such basis, and in the latter case the Director has not within the permitted period filed an application for review or has filed such an application but the court has not yet confirmed the removal (during which period he shall be suspended);¹²¹
- 27.1.2. when his term of office contemplated in clauses 26.2 and 26.4 expires;¹²²
- 27.1.3. when he dies;¹²³
- 27.1.4. when he resigns by Written notice to the Company;¹²⁴
- 27.1.5. if the Board determines that he has become incapacitated to the extent that the person is unable to perform the functions of a director, and is unlikely to regain that capacity within a reasonable time, and the Director has not within the permitted period filed an application for review or has filed such an application but the court has not yet confirmed the removal (during which period he shall be suspended);¹²⁵
- 27.1.6. if he is declared delinquent by a court, or placed on probation under conditions that are inconsistent with continuing to be a director of the company;¹²⁶
- 27.1.7. if he is removed by Ordinary Resolution;¹²⁷
- 27.1.8. if he is removed by a resolution passed by 75% (seventy five percent) of the Board for being negligent or derelict in performing the functions of a Director, and the Director has not within the permitted period filed an application for review or has filed such an application but the court has not yet confirmed the removal (during which period he shall be suspended);¹²⁸
- 27.1.9. he files a petition for the surrender of his estate or an application for an administration order, or if he commits an act of insolvency as defined in the insolvency law for the time being in force, or if he makes any arrangement or composition with his creditors generally¹²⁹; or
- 27.1.10. if he is otherwise removed in accordance with any provisions of the Companies Act and/or this MOI; or
- 27.1.11. if he is absent from meetings of the Board for 6 (six) consecutive months without leave of the Board and 75% (seventy five percent) of the Board resolve that the office be vacated, provided that the Board shall have the power to grant any Director leave of absence for any or an indefinite period¹³⁰; or

¹²¹ Section 70(3)(b)(i) [of the Companies Act.](#)

¹²² Section 69(4) [of the Companies Act.](#)

¹²³ Section [70\(1\)\(b\)\(i\) of the Companies Act.](#)

¹²⁴ Section 70(1)(b)(i) [of the Companies Act.](#)

¹²⁵ Section 70(1)(b)(i) [of the Companies Act.](#)

¹²⁶ Section 10(1)(b)(3) [of the Companies Act](#); ~~Section 71(3)(a)~~ [of the Companies Act.](#)

¹²⁷ Section 70(1)(b)(iv) [of the Companies Act.](#)

¹²⁸ Section 71(3)(b) [of the Companies Act](#), Section 70(1)(b)(vi)(bb) [of the Companies Act.](#)

¹²⁹ [Article 13.8.1 M & A](#)

¹³⁰ [Article 13.8.4 M & A](#)

27.1.12. on the day of his 70th (seventieth) birthday provided that the Board will have discretion to extend this date on the recommendation of the nominations committee.¹³⁴

28. REMUNERATION¹³² OF DIRECTORS AND MEMBERS OF BOARD COMMITTEES¹³³

28.1. Subject to Applicable Law, The Directors or members of Board committees shall be entitled to such remuneration for their services as Directors or members of Board Committees as may have been determined from time to time by Special Resolution within the previous 2 (two) years. In addition, the Directors shall be entitled to all reasonable expenses in travelling (including accommodation) to and from meetings of the Board and Holders, and the members of the Board committees shall be entitled to all reasonable expenses in travelling (including accommodation) to and from meetings of the members of the Board committees as determined by a disinterested quorum of Directors.¹³⁴ The Company may pay or grant any type of remuneration contemplated in sections 30(6)(b) to (g) of the Companies Act to any executive Directors.

28.2. A Director may be employed in any other capacity in the Company or as a director or employee of a company controlled by, or itself a subsidiary of, the Company and in that event, his appointment and remuneration in respect of such other office must be determined by a disinterested quorum of Directors.¹³⁵

29. FINANCIAL ASSISTANCE FOR DIRECTORS AND PRESCRIBED OFFICERS AND RELATED AND INTER-RELATED PARTIES

29.1. Subject to Applicable Laws, The Board's powers to provide direct or indirect financial assistance as contemplated in section 45(2) read with section 45(2A) of the Companies Act are not limited in any manner.¹³⁶

29.2. If the Board adopts a resolution as contemplated in section 45(2) of the Companies Act regarding financial assistance to the Directors/Prescribed Officers and others contemplated in that section, the Company shall Deliver to all Shareholders notice in Writing of that resolution and to any trade union representing its employees:-

29.2.1. within 10 (ten) Business Days after the Board adopts the resolution, if the total value of all loans, debts, obligations or assistance contemplated in that resolution, together with any previous such resolution during the financial year, exceeds 1/10th (one tenth) of 1% (one percent) of the Company's net worth at the time of the resolution; or

29.2.2. within 30 (thirty) Business Days after the end of the financial year, in any other case.¹³⁷

30. GENERAL POWERS AND DUTIES OF THE BOARD

30.1. The business and affairs of the Company shall be managed by or under the direction of the Board, which has the authority to exercise all of the powers and perform any of

¹³¹ [Article 13.8-9 M & A](#)

¹³² [Article 13.5 M & A](#)

¹³³ Section 66(8) [of the Companies Act](#).

¹³⁴ [Article 13.6 M & A](#), JSE LR 10.16(f), Schedule 10.

¹³⁵ [Article 15.3 M & A](#), JSE LR 10.16(e), Schedule 10.

¹³⁶ [Article 12.2 M & A](#)

¹³⁷ Section 45(5) [of the Companies Act](#).

the functions of the Company, except to the extent that the Companies Act, ~~or~~ this MOI, or any other Applicable Laws provides otherwise.

30.2. The Board shall have the power to delegate to any person or persons any of its powers and discretions and to give to any such person or persons the power of sub-delegation. The delegation of such powers and discretions may be reduced or withdrawn at any time by the Board.

30.3. The Board must appoint a chief executive officer and an executive financial Director, and may from time to time appoint further executive Directors (provided always that the number of executive Directors shall at all times be less than 1/2 (one half) of the number of Directors in office) for such period and at such remuneration and generally on such terms they may think fit, and it may be made a term of their appointment that they be paid a pension, gratuity or other benefit on their retirement from office.

30.4. The Board may from time to time entrust to and confer upon an executive Director such of the powers vested in the Board as it may think fit, and may confer such powers for such time and to be exercised for such objects and upon such terms and with such restrictions as it may think expedient; and it may confer such powers either collaterally or to the exclusion of, and in substitution for, all or any of the powers of the Board, and may from time to time revoke or vary all or any of such powers. An executive Director appointed pursuant to the provisions hereof shall not be regarded as an agent or delegate of the Board and after powers have been conferred upon her/him by the Board in terms hereof she/he shall be deemed to derive such powers directly from this clause.

~~30.4.~~30.5. Save where the Board has obtained the prior approval of the JSE to so propose such a resolution, the proposal of any resolution to Shareholders in terms of sections 20(2) and 20(6) of the Companies Act to permit or ratify an act of the Board that is inconsistent with any limitation or restriction imposed by this MOI, or the authority of the Board to perform such an act on behalf of the Company, is prohibited.¹³⁸

31. BOARD COMMITTEES

31.1. The Board may appoint any number of Board committees and delegate to such committees any authority of the Board in accordance with the applicable Charter Documents.¹³⁹ The Board must appoint a human resources committee, an audit committee, a risk committee, a nominations committee, and a social and ethics committee. The members of any such committees (other than the nominations committee, which shall have as its members only non-executive Directors, the majority of whom must be independent (as defined in Listings Requirement 3.84(fe), and which must be chaired by the chairperson of the Board) may include Persons who are not Directors as long as they are not Ineligible or Disqualified to be Directors, but such Persons shall not be able to vote.¹⁴⁰

31.2. No Person shall be appointed as a member of a Board committee, if he is Ineligible or Disqualified¹⁴¹ and any such appointment shall be a nullity. A Person who is Ineligible or Disqualified must not consent to be appointed as a member of a Board committee

¹³⁸ JSE LR 10.3, Schedule 10

¹³⁹ Section 72(1) of the Companies Act, ~~Article 17 M & A~~

¹⁴⁰ Section 77(2) of the Companies Act.

¹⁴¹ Section 72(2)(a)(1) of the Companies Act.

nor act as such a member. A Person placed under probation by a court must not serve as a member of a Board committee unless the order of court so permits.

- 31.3. In addition to the requirements of the Companies Act, a Person shall comply with such qualifications or requirements as may be stipulated in the relevant Charter Document in order to serve as a member of a Board committee.
- 31.4. A member of a Board committee shall cease to hold office as such immediately he becomes Ineligible or Disqualified in terms of the Companies Act.
- 31.5. Subject to the provisions of its Charter Document, a Board committee may consult with or receive advice from any person.
- 31.6. Meetings and other proceedings of a committee of the Board consisting of more than 1 (one) member shall be governed by the provisions of this MOI regulating the meetings and proceedings of the Board.
- 31.7. The composition of such committees, a brief description of their mandates, the number of meetings held, and other relevant information must be disclosed in the annual report of the Company.

32. SOCIAL AND ETHICS COMMITTEE

- 32.1. The ~~Board Shareholders~~ shall elect and appoint a social and ethics committee at each Annual General Meeting, unless it is a Subsidiary of another company that has a social and ethics committee, and the social and ethics committee of that other company will perform the functions required on behalf of the Company, or the Company has been exempted in terms of the Companies Act from having to have a social and ethics committee.¹⁴²
- 32.2. The social and ethics committee must comprise of not less than 3 (three) Directors or Prescribed Officers, at least 1 (one) of whom must be a Director the majority of whom must be Directors who ~~is~~ are not involved in the day-to-day management of the Company's business, and must not have been so involved at any time within ~~during~~ the previous 3 (three) financial years.¹⁴³
- 32.3. The social and ethics committee shall have the functions set out in section 72 of the Companies Act and Regulation 43(5) and shall be entitled to exercise the rights set out in section 72(8) of the Companies Act, subject to the requirements of and stipulations contained in the applicable Charter Document.
- 32.4. The Company must pay all the expenses reasonably incurred by its social and ethics committee, including, if the social and ethics committee considers it appropriate, the costs or the fees of any consultant or specialist engaged by the social and ethics committee in the performance of its functions.¹⁴⁴

~~32.4.~~ 32.5. Where a vacancy arises in the social and ethics committee, the Board must appoint a person within 40 (forty) days after the vacancy arises, to fill such vacancy.

¹⁴² ~~Regulation 43(2)~~ Section 61 and 72(5) of the Companies Act.

¹⁴³ ~~Regulation 43(4)~~ Section 72(7A) of the Companies Act.

¹⁴⁴ Section 72(9) of the Companies Act.

33. PERSONAL FINANCIAL INTERESTS OF DIRECTORS AND PRESCRIBED OFFICERS AND MEMBERS OF BOARD COMMITTEES

- 33.1. For the purposes of this clause 33, "**Director**" includes a Prescribed Officer, and a person who is a member of a committee of the Board, irrespective of whether or not the Person is also a member of the Board.¹⁴⁵
- 33.2. This clause 33 shall not apply to a Director in respect of a decision that may generally affect –
- 33.2.1. all of the Directors in their capacity as Directors, but in that case all the Directors shall act in accordance with and as if section 75(3) [of the Companies Act](#) were applicable unless the Directors are acting pursuant to an authorisation given by the Holders for the Board to make a decision within certain thresholds, relating to their capacity as Directors; or
- 33.2.2. a class of Persons, despite the fact that the Director is one member of that class of Persons, unless the only members of the class are the Director or Persons Related or Inter-related to the Director.
- 33.3. If despite the requirements of JSE, there is only 1 (one) Director in office at any time, that Director must comply with the requirements of section 75(3) [of the Companies Act](#).
- 33.4. A Director may at any time disclose any Personal Financial Interest in advance by delivering to the Board, or Holders (if the circumstances contemplated in clause 33.2 prevail), a notice in Writing setting out the nature and extent of that Personal Financial Interest, to be used generally by the Company until changed or withdrawn by further Written notice from that Director.¹⁴⁶
- 33.5. If, in the reasonable view of the other non-conflicted Directors, a Director or the Related Person in respect of such Director acts in competition with the Company relating to the matter to be considered at the meeting of the Board, the Director shall only be entitled to such information concerning the matter to be considered at the meeting of the Board as shall be necessary to enable the Director to identify that such Personal Financial Interest exists or continues to exist.
- 33.6. If a Director (whilst the circumstances contemplated in clause 33.2 are not applicable), has a Personal Financial Interest in respect of a matter to be considered at a meeting of the Board, or Knows that a Related Person has a Personal Financial Interest in the matter, the Director¹⁴⁷ -
- 33.6.1. must disclose the Personal Financial Interest and its general nature before the matter is considered at the meeting;
- 33.6.2. must disclose to the meeting any Material information relating to the matter, and Known to the Director;
- 33.6.3. may disclose any observations or pertinent insights relating to the matter if requested to do so by the other Directors;

¹⁴⁵ Section 75(1)(a) [of the Companies Act](#).

¹⁴⁶ Section 75(4) [of the Companies Act](#).

¹⁴⁷ Section 75(5) [of the Companies Act](#).

- 33.6.4. if present at the meeting, must leave the meeting immediately after making any disclosure contemplated in clauses 33.6.2 or 33.6.3;
 - 33.6.5. must not take part in the consideration of the matter, except to the extent contemplated in clauses 33.6.2 or 33.6.3;
 - 33.6.6. while absent from the meeting in terms of this clause 33.6 –
 - 33.6.6.1. is to be regarded as being present at the meeting for the purpose of determining whether sufficient Directors are present to constitute a quorum; and
 - 33.6.6.2. is not to be regarded as being present at the meeting for the purpose of determining whether a resolution has sufficient support to be adopted; and
 - 33.6.7. must not execute any document on behalf of the Company in relation to the matter unless specifically requested or directed to do so by the Board.
- 33.7. If a Director acquires a Personal Financial Interest in an agreement or other matter in which the Company has a Material interest, or Knows that a Related Person has acquired a Personal Financial Interest in the matter, after the agreement or other matter has been approved by the Company, the Director must promptly disclose to the Board, or to the Holders entitled to vote (if the Company is a company contemplated in clause 33.2), the nature and extent of that Personal Financial Interest, and the material circumstances relating to the Director or Related Person's acquisition of that Personal Financial Interest.¹⁴⁸
- 33.8. A decision by the Board, or a transaction or agreement approved by the Board, or by the Holders (if the Company is a company contemplated in clause 33.2), is valid despite any Personal Financial Interest of a Director or Person Related to the Director, only if ¹⁴⁹–
- 33.8.1. it was approved following the disclosure of the Personal Financial Interest in the manner contemplated in this clause 33; or
 - 33.8.2. despite having been approved without disclosure of that Personal Financial Interest, it has been ratified by an Ordinary Resolution following disclosure of that Personal Financial Interest or so declared by a court.

34. PROCEEDINGS OF THE BOARD

- 34.1. The chairperson of the Board or a Director authorised by the Board –
 - 34.1.1. may, at any time, call a meeting of the Board;¹⁵⁰ and
 - 34.1.2. must call a meeting of the Board if required to do so by at least 2 (two) Directors.¹⁵¹
- 34.2. The Board may determine what period of notice shall be given of meetings of the Board and may determine the means of giving such notice¹⁵² which may include telephone,

¹⁴⁸ Section 75(6) [of the Companies Act.](#)

¹⁴⁹ Section 75(7) [of the Companies Act.](#)

¹⁵⁰ Section 73(1) [of the Companies Act.](#)

¹⁵¹ Section 73(2) [of the Companies Act.](#)

¹⁵² Section 73(4) [of the Companies Act.](#)

telefax or Electronic Communication.¹⁵³ It shall be necessary to give notice of a meeting of the Board to all Directors even those for the time being absent from South Africa.¹⁵⁴

34.3. If all of the Directors –

34.3.1. acknowledge actual receipt of the notice;

34.3.2. are present at a meeting of the Board; or

34.3.3. waive notice of the meeting,

the meeting may proceed even if the Company failed to give the required notice of that meeting, or there was a defect in the giving of the notice.¹⁵⁵

34.4. The Board may meet together for the despatch of business, adjourn, and otherwise regulate its meetings as it thinks fit.

34.5. Unless otherwise resolved by the Board, all its meetings shall be held in the city or town where the Company's Registered Office is for the time being situated. A meeting of the Board may be conducted by Electronic Communication and/or one or more Directors may participate in a meeting of the Board by Electronic Communication so long as the Electronic Communication facility employed ordinarily enables all persons participating in that meeting to communicate concurrently with each other without an intermediary, and to participate effectively in the meeting.¹⁵⁶

34.6. The quorum for a Board meeting is 6 (six) Directors, of whom at least 4 (four) shall comprise non-executive Directors.

34.7. Subject to the provisions of the Listings Requirements, the Board may elect a chairperson, deputy chairperson and lead Director of the Company, from amongst the non-executive Directors and determine the period for which he is to hold office.¹⁵⁷ If no such chairperson is elected, or if at any meeting the chairperson is not present within 15 (fifteen) minutes after the time appointed for holding it, the Directors present may choose one of their number to be chairperson of the meeting.

34.8. Each Director has 1 (one) vote on a matter before the Board and a majority of the votes cast on a resolution is sufficient to approve that resolution.

34.9. In the case of a tied vote, the chairperson shall be entitled to cast a deciding vote, if the chair did not initially have or cast a vote.

34.10. The Company must keep minutes of the meetings of the Board, and any of its committees, and include in the minutes¹⁵⁸ –

34.10.1. any declaration given by notice or made by a Director as required by clause 33;

34.10.2. every resolution adopted by the Board.

¹⁵³ Section 73(3) [of the Companies Act](#).

¹⁵⁴ Section 73(4)(b) [of the Companies Act](#).

¹⁵⁵ Section 73(5)(a) [of the Companies Act](#).

¹⁵⁶ Section 73(3) [of the Companies Act](#).

¹⁵⁷ [JSE LR 10.16\(i\), Schedule 10](#).

¹⁵⁸ Section 73(6) [of the Companies Act](#).

34.11. Resolutions adopted by the Board¹⁵⁹—

- 34.11.1. must be dated and sequentially numbered; and
- 34.11.2. are effective as of the date of the resolution, unless the resolution states otherwise.

34.12. Any minutes of a meeting, or a resolution, signed by the chair of the meeting, or by the chair of the next meeting of the Board, are/is evidence of the proceedings of that meeting, or adoption of that resolution, as the case may be.¹⁶⁰

34.13. Any extract from such minutes or extract from any resolution in writing, if signed by any Director or by the Company secretary, or by any duly authorised person acting in the place of the Company secretary, shall be receivable as evidence of the matters stated in such minutes or resolution.

34.14. A round robin resolution shall, once inserted in the minutes of the Board kept in accordance with clause 34.10, be as valid and effectual as if it had been passed at a meeting of the Board duly called and constituted, provided that each Director who is able to receive notice, has received notice of the matter to be decided upon. Such resolution shall be deemed to have been passed on the date on which it was signed by the last Director who signed it (unless a statement to the contrary is made in that resolution). For the purpose hereof a round robin resolution means a resolution passed other than at a meeting of Board, in respect of which, subject to clause 34.10, not less than a majority of Directors voted in favour by signing in Writing a resolution in counterparts, within 20 (twenty) Business Days after the resolution was submitted to them.¹⁶¹

35. PRESCRIBED OFFICERS

35.1. No Person shall hold office as a Prescribed Officer, if he is Ineligible or Disqualified. A Person who is Ineligible or Disqualified must not consent to be appointed to an office or undertake any functions which would result in him being a Prescribed Officer nor act in such office nor undertake any such functions. A Person placed under probation by a court must not consent to be appointed to an office or undertake any functions which would result in him being a Prescribed Officer nor act in such office nor undertake any such functions unless the order of court so permits.¹⁶²

35.2. A Prescribed Officer shall cease to hold office as such immediately he becomes Ineligible or Disqualified in terms of the Companies Act.¹⁶³

36. APPOINTMENT OF THE COMPANY SECRETARY

36.1. The Board must appoint the Company secretary from time to time, who –

- 36.1.1. shall be a permanent resident of South Africa who is not Ineligible or Disqualified and, who shall remain so while serving as the Company secretary; and

¹⁵⁹ Section 73(7) [of the Companies Act.](#)

¹⁶⁰ Section 73(8) [of the Companies Act.](#)

¹⁶¹ Section 74 [of the Companies Act. JSE LR 10.16\(j\), Schedule 10.](#)

¹⁶² Section 69(2) [of the Companies Act.](#)

¹⁶³ Section 69(3) [of the Companies Act.](#)

- 36.1.2. shall have the requisite knowledge of, or experience in, relevant laws;¹⁶⁴ and
- 36.1.3. may be a juristic Person subject to the following¹⁶⁵ –
- 36.1.3.1. every employee of that juristic person who provides company secretary services, or partner and employee of that partnership, as the case may be, is not Ineligible or Disqualified;
- 36.1.3.2. at least 1 (one) employee of that juristic person, or one partner or employee of that partnership, as the case may be, satisfies the requirements in clauses 36.1.1 and 36.1.2;
- 36.2. Within 60 (sixty) Business Days after a vacancy arises in the office of company secretary, the Board must fill the vacancy by appointing a Person whom the Board considers to have the requisite knowledge and experience. A change in the membership of a juristic person or partnership that holds office as company secretary does not constitute a vacancy in the office of company secretary, if the juristic person or partnership continues to satisfy the requirements of clause 36.1.3.¹⁶⁶
- 36.3. If at any time a juristic person or partnership holds office as company secretary of the Company¹⁶⁷–
- 36.3.1. the juristic person or partnership must immediately notify the Board if the juristic person or partnership no longer satisfies the requirements of clause 36.1.3, and is regarded to have resigned as Company secretary upon giving that notice to the Company;
- 36.3.2. the Company is entitled to assume that the juristic person or partnership satisfies the requirements of clause 36.1.3, until the Company has received a notice contemplated in clause 36.3.1; and
- 36.3.3. any action taken by the juristic person or partnership in performance of its functions as Company secretary is not invalidated merely because the juristic person or partnership had ceased to satisfy the requirements of clause 36.1.3 at the time of that action.
- 36.4. The Company secretary may resign from office by giving the Company 1 (one) month's written notice or less than that with the prior written approval of the Board.¹⁶⁸
- 36.5. The Company secretary may be removed from office by way of a resolution of the Board.
- 36.6. If the Company secretary is removed from office by the Board, the Company secretary may, by giving Written notice to that effect to the Company by not later than the end of the financial year in which the removal took place, require the Company to include a statement in its annual Financial Statements relating to that financial year, not exceeding a reasonable length, setting out the Company secretary's contention as to the circumstances that resulted in the removal. The Company must include this statement in the Directors' report in its annual Financial Statements.¹⁶⁹

¹⁶⁴ Section 86(2) [of the Companies Act.](#)

¹⁶⁵ Section 87(1) [of the Companies Act.](#)

¹⁶⁶ Section 86(4) [of the Companies Act.](#)

¹⁶⁷ Section 87(3) [of the Companies Act.](#)

¹⁶⁸ Section 89(1) [of the Companies Act.](#)

¹⁶⁹ Section 89(2) [of the Companies Act.](#)

37. DISTRIBUTIONS¹⁷⁰

- 37.1. The Company may make Distributions from time to time, provided that it shall comply with section 46 of the Companies Act, and the Listings Requirements (to the extent applicable) and Applicable Laws in respect of each Distribution to be made.¹⁷¹
- 37.2. A dividend (or other Distribution) may be declared by the Board or by the Company in general meeting, provided that the Company in general meeting shall not be entitled to declare a dividend (or other Distribution) greater than that recommended by the Board.¹⁷²
- 37.3. A dividend or other Distribution payable in cash relating to a Share may be paid by such method as the Board may in its absolute discretion determine. Different methods of payment may apply to different Holders or groups of Holders.
- 37.4. No notice of change of address or instructions as to payment given after the determination of a dividend or other Distribution by the Company in terms of clause 37.1, shall become effective until after the dividend or other Distribution has been made, unless the Board so determines at the time the dividend or other Distribution is approved.
- 37.5. All unclaimed dividends or other Distributions as contemplated in this clause shall be held by the Company in trust for the benefit of the Holders until claimed, provided that any dividend (but not any other Distribution which shall be held by the Company until lawfully claimed) remaining unclaimed for a period of not less than 5 (five) years from the date on which it became payable may be forfeited by resolution of the Board for the benefit of the Company.¹⁷³
- 37.6. The Company shall not pay interest on any dividend or other Distribution due to any Holder.
- 37.7. The Company shall be entitled to terminate the payment of dividends to any Holder if the correspondence enclosing a dividend cheque payment is returned undelivered and/or such cheque remains uncashed and/or any payment made by electronic transfer is unsuccessful due to invalid or incorrect bank account details provided by the Holder on 3 (three) or more consecutive occasions. Pending receipt by the Company of a notice of change of address and/or valid bank account details from the Holder concerned, all further dividends payable to such Holder shall be regarded as unclaimed dividends and be subject to the provisions of clause 37.5.

38. LOSS OF DOCUMENTS

The Company shall not be responsible for the loss in transmission of any cheque, warrant, certificate or (without any limitation *eiusdem generis*) other document sent through the post either to the registered address of any Holder or to any other address requested by the Holder.¹⁷⁴

39. NOTICES

- 39.1. The Company may give notices, documents, records or statements or notices of availability of the foregoing by personal delivery to the Holder or holder of Beneficial

¹⁷⁰ JSE LR 10.8, Schedule 10.

¹⁷¹ JSE LR 10.17(a), Schedule 10.

¹⁷² JSE LR 10.17(a), Schedule 10.

¹⁷³ JSE LR 10.17(c), Schedule 10.

¹⁷⁴ Article 26 M & A

Interests through any of the methods set out in the Regulations, through announcements on SENS, publications on the Company's website and/or as may otherwise be approved by the Board and, ~~without limitation, the Company is not obliged to distribute notices, documents, records or statements or notices of availability of the foregoing by sending them prepaid through the post or by transmitting them by any form of Electronic Communication, subject to clause 39.3~~^{39.3}. The Company must give notice of any Meeting to each Holder.

39.2. Any Holder or holder of Beneficial Interests ~~who/which has furnished an Electronic Address to the Company, by doing so~~—

39.2.1. authorises the Company to use Electronic Communication (including, but not limited to, by way of email, SMS, publication on SENS and/or publication on the Company's website) to give notices, documents, records or statements or notices of availability of the foregoing to ~~him~~such Holder or holder of Beneficial Interests; and

39.2.2. confirms that same can conveniently be printed by the Holder ~~or~~ holder of the Beneficial Interests within a reasonable time and at a reasonable cost.¹⁷⁵

~~39.3. Any notice, document, record or statement or notice of availability of the foregoing sent by the Company shall be deemed to have been delivered on the date and time determined in accordance with Table CR3 in the Regulations.~~

~~39.4.~~^{39.3.} A Holder or Person entitled to Securities (or his executor) shall be bound by every notice in respect of the Securities Delivered to the Person who was, at the date on which that notice was Delivered, shown in the Securities Register or established to the satisfaction of the Board (as the case may be) as the Holder of or Person entitled to the Securities, notwithstanding that the Holder or Person entitled to Securities may then have been dead or may subsequently have died or have been or become otherwise incapable of acting in respect of the Securities, and notwithstanding that any transfer of the Securities was not registered at that date. The Company shall not be bound to enter any Person in the Securities Register as entitled to any Securities until that Person gives the Company an address for entry on the Securities Register.¹⁷⁶

~~39.5.~~^{39.4.} If joint Holders are registered in respect of any Securities or if more than 1 (one) Person is entitled to Securities, all notices shall be given to the Person named first in the Securities Register in respect of the Securities, and notice so Delivered shall be sufficient notice to all the Holders of or Persons entitled to or otherwise interested in the Securities.

~~39.6.~~^{39.5.} The Company shall not be bound to use any method of giving notice, documents, records or statements or notices of availability of the foregoing, contemplated in the Regulations in respect of which provision is made for deemed delivery, but if the Company does use such a method, the notice, document, record or statement or notice of availability of the foregoing shall be deemed to be delivered on the day determined in accordance with the Regulations. In any other case, when a given number of days' notice or notice extending over any period is required to be given (which are not Business Days which shall be calculated in accordance with clause 2), the provisions of clause 2 shall also be applied. Any notice, document,

¹⁷⁵ Section 6(10) and 6(11) of the Companies Act.

¹⁷⁶ JSE LR 10.18, Schedule 10.

record or statement or notice of availability of the foregoing sent by the Company by way of Electronic Communication shall be deemed to be delivered on the date and time recorded on the sender's electronic device, unless there is conclusive evidence that it was sent on a different date or time.

~~39.7.~~39.6. The holder of a Share warrant to bearer shall not, unless it be otherwise expressed in the warrant, be entitled in respect thereof to notice of any Shareholders Meeting or otherwise.

~~39.8.~~39.7. As regards the signature of an Electronic Communication by a Holder, it shall be in such form as the Board may specify to demonstrate that the Electronic Communication is genuine, or failing any such specification by the Board, it shall be constituted by the Holder indicating in the Electronic Communication that it is the Holder's intention to use the Electronic Communication as the medium to indicate the Holder's approval of the information in, or the Holder's signature of the document in or attached to, the Electronic Communication which contains the name of the Holder sending it in the body of the Electronic Communication.

40. **INDEMNITY**¹⁷⁷

40.1. For the purposes of this clause 40, "**Director**" includes current and former Directors, Prescribed Officers, and/or members of a committee of the Board, irrespective of whether or not such persons are or were also members of the Board and/or members of the Audit committee.¹⁷⁸

40.2. Subject to any limitation placed on the Company in this regard in terms of the Companies Act and/or the Listings Requirements, the Company shall be entitled to indemnify any Director against any liability which such Director may incur in exercising his duties, to advance expenses to a Director in the circumstances contemplated in section 78(4) of the Companies Act, and to purchase insurance in this regard in accordance with section 78(7) of the Companies Act. The Company is entitled to claim restitution from a Director or of a related company for any money paid directly or indirectly by the Company to or on behalf of that Director in any manner inconsistent with section 78 of the Companies Act.¹⁷⁹

40.3. Subject to the provisions set out in this MOI, the Companies Act and/or the Listings Requirements, any current or former officer or servant of the Company (other than a Director) shall be indemnified by the Company against all costs, losses and expenses which any such officer or servant may incur or become liable to by reason of any contract entered into or act or deed done by him as such officer or servant or in any way in the discharge of his duties, save where such costs, losses and expenses arise from such officer or servant's negligence or dishonesty.

40.4. This MOI, or any part hereof, does not constitute a stipulation in favour of a third party, nor does it confer benefits upon any third party.

41. **ACQUISITION OF OWN SECURITIES**¹⁸⁰

The Company is authorised to acquire its own Securities, subject to compliance with the Companies Act ~~and~~ the Listings Requirements and Applicable Laws.

¹⁷⁷ ~~Article 34 M & A altered by s~~Section 77 of the Companies Act.

¹⁷⁸ Section 77(1) of the Companies Act.

¹⁷⁹ Section 78(8) of the Companies Act.

¹⁸⁰ JSE LR 10.9(b), Schedule 10.

42. ODD-LOT OFFERS

- 42.1. If, upon implementation of any odd-lot offer made by the Company in accordance with the restrictions and procedures imposed by the Listings Requirements, subject to the shareholders approving same at a general meeting and the approval thereof by the JSE, there are holders of Shares holding in aggregate less than 100 (one hundred) Shares, or such other number of shares as determined by the JSE as amounting to an odd-lot (“**odd-lots**”) in the Company (“**odd-lot holders**”), then the Company shall, save in respect of odd-lot holders who have elected to retain their odd-lots or such other number of Shares as determined by the JSE as amounting to an odd-lot, in the Company –
- 42.1.1. cause the odd-lots to be sold in such manner as the Directors may direct; and
 - 42.1.2. procure that the proceeds of such sales are paid to such odd-lot holders.
- 42.2. All unclaimed proceeds (of such sales) may be invested or otherwise made use of by the Directors for the benefit of the Company until claimed, provided that such proceeds unclaimed for a period of 3 (three) years from the date on which the Directors caused the odd-lots to be sold may be declared forfeited by the Directors for the benefit of the Company.
- 42.3. Any odd-lot offer made by the Company may provide that if any odd-lot holder does not make an alternative election, then such odd-lot holder will by default be deemed to have elected to sell its odd-lots to the Company and the Shares shall be acquired by the Company in accordance with the odd-lot offer made by the Company.